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**From:** Farkas, Andrew L. <[REDACTED]>  
**Sent:** Tuesday, March 17, 2015 1:35 PM  
**To:** Florida Science Foundation  
**Subject:** Business

Hi. I'm in aspen til sunday. I have two matters for Norway:

1) we have launched a fund that delivers a 13% tax free return for non-us investors. It has liquidity and relatively low risk and low volatility. It's a debt based mortgage backed product.

2) Cushman & Wakefield is for sale. We need a \$2 billion partner. As you may recall I ran the largest real estate services firm in the world for many years and thus cushman is simply a repeat biz for us and c-iii permits cushman to immediately expand into fund Mgt etc which is a quintessential component it lacks. Plug and play. Between cushman and c-iii it's about a \$3.5 bb M&A deal what immediately creates the #2 real estate company in the wrold.

Sent from my BlackBerry 10 smartphone.

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