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**From:** Richard Joslin <[REDACTED]  
**Sent:** Friday, December 5, 2014 11:54 PM  
**To:** Eileen Alexanderson; jeffrey E.  
**Subject:** Regan Arts Model  
**Attachments:** Regan Arts 2015 - Base Scenario.pdf

Sending to Brad by han=. John indicated by phone that Judith had looked over.

From: John Murphy [REDACTED]  
Sent: Friday, December 05, 2014 6:50 PM  
To: Richard Joslin  
Cc: Diana Ilina  
Subject: Updated Model

Rich,

Final version attached.

Also included is the excel version.

Regards,

John.

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John Murphy</=:p>

COO/CFO=>

Phaidon Press=/o:p>



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phaidon.com</=:p>