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**From:** Ada Clapp [REDACTED]  
**Sent:** Wednesday, October 28, 2015 3:27 PM  
**To:** Jeffrey E.  
**Cc:** Brad Wechsler  
**Subject:** Publishing entity governance charts  
**Attachments:** Phaidon Governance Chart as of 11.1.15 (PPL chain only).pdf; Publishing Governance Chart As of 11.1.15.pdf

Good morning Jeffrey,<=:p>

Attached are the chart= you requested laying out the governance structure for the publishing enti=ies.

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