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**From:** [REDACTED] <[REDACTED]>  
**Sent:** Saturday, May 27, 2017 11:19 AM  
**To:** jeffrey E.

Last night I was listening to Mark Zuckerberg's Harvard commencement speech.

"No, an entrepreneurial culture thrives when it's easy to try lots of new ideas. Facebook wasn't the first thing I built. I also built games, chat systems, study tools and music players. I'm not alone. J.K. Rowling got rejected 12 times before publishing Harry Potter. Even Beyoncé had to make hundreds of songs to get Halo. The greatest successes come from having the freedom to fail.

But today, we have a level of wealth inequality that hurts everyone. When you don't have the freedom to take your idea and turn it into a historic enterprise, we all lose. Right now our society is way over-indexed on rewarding success and we don't do nearly enough to make it easy for everyone to take lots of shots. Let's face it. There is something wrong with our system when I can leave here and make billions of dollars in 10 years while millions of students can't afford to pay off their loans, let alone start a business.

Look, I know a lot of entrepreneurs, and I don't know a single person who gave up on starting a business because they might not make enough money. But I know lots of people who haven't pursued dreams because they didn't have a cushion to fall back on if they failed.

We all know we don't succeed just by having a good idea or working hard. We succeed by being lucky too. If I had to support my family growing up instead of having time to code, if I didn't know I'd be fine if Facebook didn't work out, I wouldn't be standing here today. If we're honest, we all know how much luck we've had."