
From: jeffrey E. <jeevacation@gmail.com>
Sent: Wednesday, May 18, 2016 9:12 AM
To: Jeff Brodsky; Lesley Groff
Subject: Re: Proposal for Family Office Review for Leon Black

nothing urgent fri 10 30 am/ =umber?

On Wed, May 18, 2016 at 12:43 AM, Jeff Brodsky = [REDACTED] >> wrote:

Jeff,

I'm traveling and=in client meetings Weds and Thurs. Therefore, Friday would be better. I =80 m available Friday 10:30-11:30am edt, 1-2:30pm edt and 4-6pm edt. If it's important for us to talk before Friday, I can talk on Thur=day 10:30-11:30am edt or 4:30-5:30pm edt, although I'll be driving=during those times.

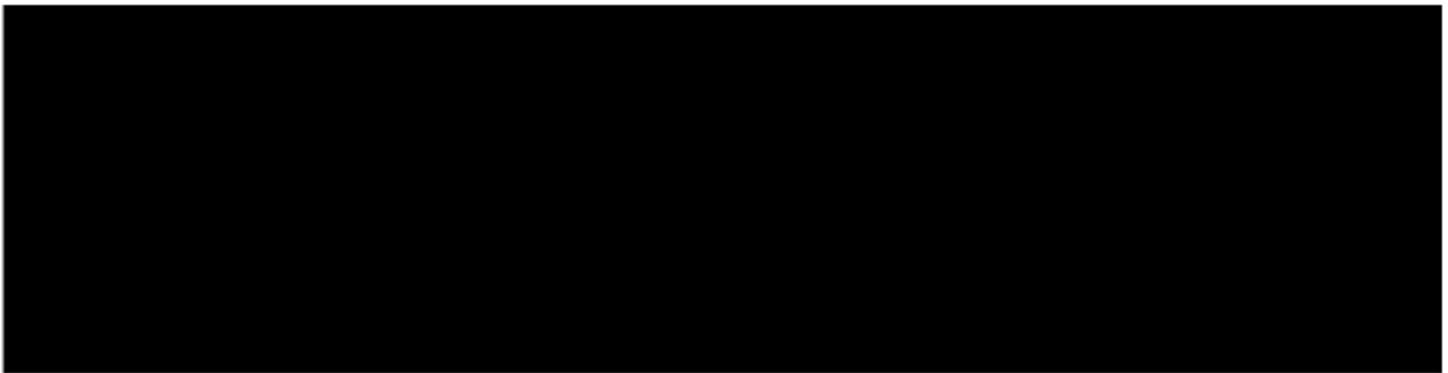
Best regards, Jeff

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Jef= Brodsky | Private Client Services

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Ernst &=mp; Young LLP



From: jeffrey =. [mailto:jeeva=ation@gmail.com <mailto:jeevacation@gmail.com>]
Sent: Tuesday, May 17, 2016 8:07 PM
To: Jeff Brodsky
Subject: Re: Proposal for Family Office Review for Leon Black=u>

Speak tomorrow?

On Tuesday, 17 May 2016, Jeff Brodsky <j [REDACTED]> >> wrote:

Jeff,

Any thoughts or questions regarding our proposal?

Best regards, Jeff

From: Jeff Brodsky
Sent: Thursday, May 12, 2016 1:02:13 AM
To: jeffrey E.
Cc: Bobby A Stover; Jon Carroll; Charlie J Carr; Alan Greenwell
Subject: Proposal for Family Office Review for Leon Black =/u>

Jeff,

As we discussed, EY has a defined approach to help a=family office review and improve its operations. After discussing wi=h my team the information you shared with me, I'm attaching the following items which describe our recommended approach:=/p>

1. <=span>A sample Statement of Work for doing a diagnostic review of a family =ffice. This would be coupled with an Engagement Agreement between EY and L=on's family office. Based on our initial discussions, we believe the Phase I review would cost between \$150,000 to \$200,000 and would inclu=e our team of 4 professionals being on site reviewing the family office sy=tems, processes, etc. and conducting interviews over a period of 4 to 5 da=s, several follow-up phone calls, and a final meeting to present the findings and initial recommendations of=our report. Once we are able to gain a better understanding of the f=mily office we can provide a detailed work plan and timeline.

2. <=span>Family Office Business Requirements Document and Sample Diagnostic Re=ort. The outcome of our review will be a Diagnostic Report. Attached=is a sample report that we use to describe the process to clients, althoug= the actual report is more detailed with findings and recommendations. =AO We use the report to help outline a Business Requirements document (see=attached BRD Table of Contents) which defines the key performance indicato=s

that drive the type of reporting that is to be developed for the key stakeholders and management of the family office. Each report is highly customized to each family office based on its needs and key performance indicators.

Please review the attached and let me know if you have any questions. It might be helpful to schedule a call with myself and other team members to provide additional insight regarding our approach.

We are excited by this opportunity and look forward to hearing back from you.

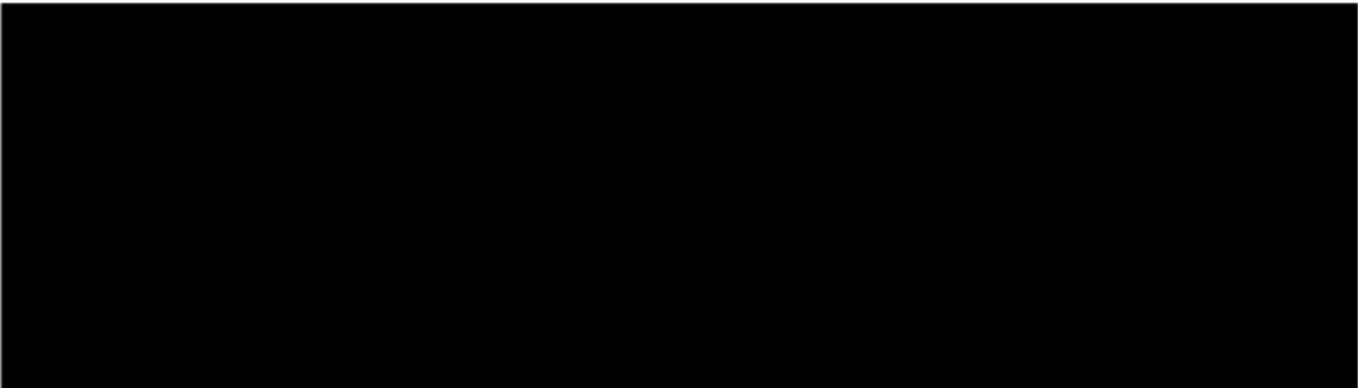
Best regards, Jeff

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Jeff Brodsky | Private Client Services

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A large black rectangular box redacting contact information.

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JEE

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