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**From:** jeffrey E. <jeevacation@gmail.com>  
**Sent:** Saturday, April 7, 2018 8:47 PM  
**To:** jeffrey epstein  
**Subject:** Fwd:

----- Forwarded message -----

From: jeffrey E. <jeevacation@gmail.com> <mailto:jeevacation@gmail.com> >  
Date: Tue, Sep 15, 2015 at 6:01 PM  
Subject: Fwd:  
=o: Jeffrey Epstein <jeevacatio@gmail.com> <mailto:jeevacation@gmail.com> >

----- Forwarded message -----

From: jeffrey E. <jeevacation@gmail.com> <mailto:jeevacation@gmail.com> >  
Date: Tue, Mar 3, 2015 at 5:18 AM  
Subject: Fwd:  
To: Melanie Spinella <[REDACTED]> <mailto:[REDACTED]> >

lets set a time to speak today if possible . 30 minutes or so. my schedule is tight

----- Forwarded message -----

From: jeffrey E. <jeevacation@gmail.com>  
Date: Tue, Feb 24, 2015 at 2:20 PM  
Subject:  
To: Melanie Spinella <[REDACTED]> <mailto:[REDACTED]> >

Leon,

Yesterday , I again spent hours upon hours of my time with your office. ,( speak to brad to get flavor) and you and I will discuss the results in gory gruesome detail on Friday. it mirrored many other weeks spent doing the things that I don't have the time to do.

=In order to keep things in perspective, maybe reviewing an analogy I have used before with you, might be helpful. You and your family are a 6 billion dollar corp. with an income between 250-500 million dollars per year. It contains a few operating businesses, a large wide array of existing investments, in various categories = a desire to enter into others. A panoply of loans, notes, purchases, wide range of all types of taxes. , =lanes. boats homes. . trusts ,grats. a crazy number of bank accounts. ( with no oversight ) . law firms, acct firms, 800 page tax returns, foreign firms. art consultants. construction consultants = bill payers, home mgmt., vast multitude of LLC's =, including foreign, and with all that you only have a combined overhead of less than 3 million dollars.

=C2 I have previously sent you the very same note that I have enclosed again below ,this time with highlights . I = wrote it to you over a year ago. As my acute disability ( selective memory) seems to have been raised as one of

your=concerns , as a rule I try to memorialize things in writ=ng in an attempt to lay out issues that I fear may later=turn out to be a problem. ie what i would and wouldn't =do , - my responsibilities. etc and those things that are not.=below you will find details of things that I thought needed to= be done, so that you wouldn't find yourself in the =ery place where you currently find yourself. however ,you chos= to defer many of my suggestions- see below -,until only weeks ago. = you chose to defer the jpm acct. the art partnersh=p on and on - into this year. and though the 60-50 40 timber emails =all carried with it a clear warning that you needed to do something re per=onnel if it were to stabilize,- you chose to wait.  
=C2

ONE=YEAR AGO

Feb 17 2014 i wrote :

With regard the more pressing issue I a= uncertain of just how to proceed. I am torn, as my very stron= inclination is not to be involved at all . It is extremely time con=uming, delicate, fraught with many pitfall many that will make you very up=et and a major pain in the ass. I wrote you months ago that th= quality of the people involved need to be upgraded. ( lucky for me=C2 these last issues arose way before the beginning of my involvement )= I am also aware however of my overarching friendship =A0 obligations of ok, -given all the complexities who els= can do it? problem. Your family office needs a daddy. =A0 children with good intentions are running around , sniping , nitpicking=with little direction. As a stopgap measure I am suggesting , we put=in Larry Delson to take charge Everyone would report to him. Eileen included. He=would however work for me. this is not, by a long shot my firs= choice as I prefer only being responsible and standing behind my ow= personal work ( ie the word DONE will no longer be =ransmitted to reflect status stated by others )  
=A0 With no commitment on my part whatsoever, to do it. So far =s I have failed in my attempt in trying to think t=rough the problem creatively . My organizations handling of the more complex issues I believe you=might find very costly, very ! ( however many structures=available some risk sharing, maybe risk caps ,etc ) but would <=pan style="color:rgb(255,0,0)">require my teams doing the work =A0 , not yours. Ada should be only a trust, grat adm=nistrator. not sure what role you prefer for Eileen as you hir=d her initially to oversee investments. whether Rich your cont=oller stays or not, is not urgent. having Tom report to a new =erson,- is. coordination with Suydam Kathy Gre=ory, I would suggest limiting to one person. The increasing public p=ofile needs to be taken into consideration.

TODAY=C2

With your acquiescence , Eileen did not rep=rt to Delson ( he acting as a conduit directly to me) , sh= continued to provide bad info to both you ( cash flows , stock =A0accts, structures. sales Etc) and me. and each time with my =any annoying calls to you made immediately afterwards that she was g=....y !! No one was hired to run YOUR office until two months ago , =o one was even interviewed and even now , Brad, a very nice man, =C2 is not even full time,(crazy ) Hours upon hours of time need to be s=ent training him . and his new staff. Eileen followed your instruct=ons. not mine. in fact she continued to ignore mine saying &quot;=; but Leon said " or " its on Leon's desk etc &q=ot; , You would become frustrated when i pointed out each ins=ance. of her obfuscation. originally you were given the clear =choice, but to save money ,you chose not to hire my team . I was hir=d to do the architecture, you kept your own team. with Eileen=C2 at the head. instructions were given by me, , detailed bu= ignored by her. ( except in the instances where I inserted myself and per=onally had to do the weeks of grunt work ),ex. =A0jpm morgan acct still not in use? That being said, If yo= do the cold calculation ,starting from where you were, to whe=e you are currently . you have made a hell of a deal.=C2 -- negotiating down my original amount requested , calli=g upon our friendship and suggesting that the Carlyn =A0mess was partially my fault. ( though in that specific examp=e , I had never been asked to do more than merely provide you the n=me of the most highly recognized atty in the field, not =A0 consulted,nor even asked again for my guidance =long the way. ). I accepted the discount as your friend. =A0 ( by the way ,,suggesting now, that your Tom is now that l=st word on tax characterization, frankly is a bit much,-). however - =that is all in the past.

In =rder to move forward

I would ask that you realize that very unlike yours, My business is only comprised of my personal attention and my personal time. Time that I was forced to grossly overspend on your various issues last year. As you are my very close friend I will not have you participate in a bidding process that I have decided I will have this year for my time (hopefully a more fair way to allocate). I would also ask that you keep in mind that though our deal expired months ago. (also keeping in mind, that your understanding of the final payment terms neither reflected the emails or my memory, we finished it up your way.) I have answered every call Brad, Joslin, Ada or you, have made reviewed docs over and over/ until once again, I was forced to insert myself strongly as I thought it dangerous not to. I made serious dollar and time concessions last year. Very serious. I am willing to continue to accommodate some of your concerns, but I am, under no circumstances, none, willing to spend my time for free. It's not fair. After cleaning up Carlyn's mess which was a few weeks and 30 million dollars. We were both highly aware of the dire circumstances in which you found yourself last year, and in fact due predominately to its seriousness. and those very circumstances I took extra care in our negotiations. (you had claimed I had you over a barrel, (a horrible position to be in with my very close friend.), unfortunately I fear that if you are not cautious, in the near future, another barrel will appear of your own design.)

I heard you when you said you believed I had already been paid for the work that is now required. The art partnership has fully answered all your concerns and discharged all my obligations and more so. (FYI Carlyn's art partnership that you referenced is similar in only its title.) You will also recall that you required that my payments be at the end of my work not at the beginning as everyone else's. (my work was never to include hours upon hours of training your staff). I eventually agreed this of course should make clear that the 2014 tax year that will close Oct 2015 is not covered by our past agreement at all. I pointed this very fact out to you when I initially proposed a multi year agreement right out of the box. you said you preferred not. As you said, I have produced results to date, far in excess of even my own exalted opinion of my projections. I have devoted a monumental amount of my limited amount of time-- way, way in excess of our agreement. I will be fair, I am willing to roll in the amount still outstanding from last year if that helps. However, As my best student, and my only one, you are now capable of doing most, if not all, of the required work yourself. I can put my whiteboard away when you come to eat and just have fun, trade stories, share moments ideas etc. I am of course always available to guide you as a friend if you choose that route. always. It will take a great deal of your time, but you will not have to spend any more money on mine. We are scheduled to meet Fri at 430, I leave at 5 am Sat morning.

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