
From: jeffrey E. <jeevacation@gmail.com>
Sent: Saturday, April 7, 2018 8:47 PM
To: jeffrey epstein
Subject: Fwd:

----- Forwarded message -----

From: jeffrey E. <jeevacation@gmail.co= <mailto:jeevacation@gmail.com> >
Date: Tue, Sep 15, 2015 at 6:01 PM
Subject: Fwd:
=o: Jeffrey Epstein <jeevacatio=@gmail.com <mailto:jeevacation@gmail.com> >

----- Forwarded message -----

From: jeffrey E. <jeevacation@gmail.com <mailto:jeevacation@=mail.com> >
Date: =ue, Mar 3, 2015 at 5:18 AM
Subject: Fwd:
To: Melanie Spinella <[REDACTED] <mailto:[REDACTED]> >

lets set a time to speak toda= if possible . 30 minutes or so. my schedule is tight

----- Forwarded message -----

From: jeffrey E. <jeevacation@gmail.com>
Date: Tue, Feb 24, 2015 at 2:20 PM
Subject:
To: Melanie Spin=lla <[REDACTED] <mailto:[REDACTED]> >

Leon,

Yesterday , I again spent hours upon hours of my time= with your office. ,(speak to brad to get flavor) and you and = will discuss the results in gory gruesome detail on Friday. it mirr=red many other weeks spent doing the things that I don;t have the ti=e to do.

=In order to keep things in perspective, maybe reviewing an analogy = have used before with you, might be helpful. You and you= family are a 6 billion dollar corp. with an income between 250=-500 million dollars per year. It contains a few operating biz=#39;s , a large wide array of existing investments, in various categories = a desire to enter into others. A panoply of loans, note=. purchases, wide range of all types of taxes. , =lanes. boats homes. . trusts ,grats. a crazy number of bank =A0accts. (with no oversight) . law firms, acct firms, 800 page tax return=s, foreign firms. art consultants. construction consultants =A0 bill payers, home mgmt.,vast multitude of llc's =A0, including foreign, and with all that you only have a comb=ned overhead of less than 3 million dollars.

=C2 I have previously sent you the very same note that=i have enclosed again below ,this time with highlights . I =A0 wrote it to you over a year ago. As my acute disabili=y (selective memory) seems to have been raised as one of

your=concerns , as a rule I try to memorialize things in writing in an attempt to lay out issues that I fear may later=turn out to be a problem. ie what i would and wouldn't do , - my responsibilities. etc and those things that are not.=below you will find details of things that I thought needed to= be done, so that you wouldn't find yourself in the =very place where you currently find yourself. however ,you chose to defer many of my suggestions- see below -until only weeks ago. = you chose to defer the jpm acct. the art partnersh=p on and on - into this year. and though the 60-50 40 timber emails =all carried with it a clear warning that you needed to do something re per=onnel if it were to stabilize,- you chose to wait.

=C2

ONE=YEAR AGO

Feb 17 2014 i wrote :

With regard the more pressing issue I a= uncertain of just how to proceed. I am torn, as my very stron= inclination is not to be involved at all . It is extremely time con=uming, delicate, fraught with many pitfall many that will make you very up=et and a major pain in the ass. I wrote you months ago that th= quality of the people involved need to be upgraded. (lucky for me=C2 these last issues arose way before the beginning of my involvement)= I am also aware however of my overarching friendship =A0 obligations of ok, -given all the complexities who els= can do it? problem. Your family office needs a daddy. =A0 children with good intentions are running around , sniping , nitpicking=with little direction. As a stopgap measure I am suggesting , we put=in Larry Delson to take charge Everyone would report to him. Eileen included. He=would however work for me. this is not, by a long shot my firs= choice as I prefer only being responsible and standing behind my ow= personal work (ie the word DONE will no longer be =transmitted to reflect status stated by others)

=A0 With no commitment on my part whatsoever, to do it. So far =s I have failed in my attempt in trying to think t=rough the problem creatively . My organizations handling of the more complex issues I believe you=might find very costly, very ! (however many structures=available some risk sharing, maybe risk caps ,etc) but would <=pan style="color:rgb(255,0,0)">require my teams doing the work =A0 , not yours. Ada should be only a trust, grat adm=nistrator. not sure what role you prefer for Eileen as you hir=d her initially to oversee investments. whether Rich your cont=oller stays or not, is not urgent. having Tom report to a new =erson,- is. coordination with Suydam Kathy Gre=ory, I would suggest limiting to one person. The increasing public p=ofile needs to be taken into consideration.

TODAY=C2

With your acquiescence , Eileen did not rep=rt to Delson (he acting as a conduit directly to me) , sh= continued to provide bad info to both you (cash flows , stock =A0accts, structures. sales Etc) and me. and each time with my =any annoying calls to you made immediately afterwards that she was g=....y !! No one was hired to run YOUR office until two months ago , =o one was even interviewed and even now , Brad, a very nice man, =C2 is not even full time,(crazy) Hours upon hours of time need to be s=ent training him . and his new staff. Eileen followed your instruct=ons. not mine. in fact she continued to ignore mine saying &qu=t; but Leon said " or " its on Leon's desk etc &q=ot; , You would become frustrated when i pointed out each ins=ance. of her obfuscation. originally you were given the clear =choice, but to save money ,you chose not to hire my team . I was hir=d to do the architecture, you kept your own team. with Eileen=C2 at the head. instructions were given by me, , detailed bu= ignored by her. (except in the instances where I inserted myself and per=onally had to do the weeks of grunt work),ex. =A0jpm morgan acct still not in use? That being said, If yo= do the cold calculation ,starting from where you were, to whe=e you are currently . you have made a hell of a deal.=C2 -- negotiating down my original amount requested , calli=g upon our friendship and suggesting that the Carlyn =A0mess was partially my fault. (though in that specific examp=e , I had never been asked to do more than merely provide you the n=me of the most highly recognized atty in the field, not =A0 consulted,nor even asked again for my guidance =long the way.). I accepted the discount as your friend. =A0 (by the way ,,suggesting now, that your Tom is now that l=st word on tax characterization, frankly is a bit much,-). however - =that is all in the past.

In =rder to move forward

I would ask that you realize that very =A0unlike yours, My business is only comprised of my personal a=tention and my personal time . Time that I was forced to=C2 grossly overspend on your various issues last year. . As you a=e my very close friend I will not have you participate in a bidding =rocess that I have decided i will have this year for my time .=C2 (hopefully a more fair way to allocate) I would also ask tha= you keep in mind that though our deal expired months ago. (also kee=ing in mind , that your understanding of the final payment terms nei=her reflected the emails or my memory, we finished it up your way.) =A0I have answered every call Brad , joslin, Ada or you, ha=e made . reviewed docs over and over/ until once again, I was =orced to insert myself strongly as I thought it dang=rous not to. I made serious dollar and time concessions last year.ve=y serious I am wilng to continue to accommodate some of your conce=ns , but I am, under no circumstances , none, willing to=spend my time for free. its not fair. After cleaning up Carolyn's mess = which was a few weeks and 30 million dollars . We were =oth highly aware of the dire circumstances in which you found yourself las= year, and in fact due predominately to its seriousness. and those v=ry circumstances I took extra care in our negotiations . (you had cl=imed I had you over a barrel , (a horrible position to be in with m= very close friend.), unfortunately I fear that if you are not cautious =C2 ,in the near future, another barrel will appear of your own design =A0)

I heard you when you said you believed i had alr=ady been paid for the work that is now required. The art partnership has f=lly answered all your concerns and discharged all my obligatio=s and more so. . <=span>(FYI Carolyns art =artnership that you referenced is similar in only its ti=le.) You will al=o recall that you required that my payments be at the end of my work=not at the beginning as everyone else's .(my work was never to =nclude hours upon hours of training your staff). I eventually agreed= this of course should make clear that the 2=14 tax year that will close Oct 2015 is not covered by our past agree=ment at all. I pointed this very fact out to you when I initially proposed=a multi year agreement right out of the box. you said you preferred =ot. As you said ,I have produced results to date, =A0 far in excess of even my own exalted opinion of my projections. I have =evoted a monumental amount of my limited amount of time-- way, way i= excess of our agreement. I will be fair, I am willing to rol= in the amount still outstanding from last year if that helps .. How=ver, As my best student , and my only one, you are now=C2 capable of doing most, if not all, of the required work =ourself. I can put my whiteboard away when you come to eat and just =ave fun, trade stories., share moments ideas etc. . I am of c=urse always available to guide you as a friend if you choose that ro=te . always . It will take a great deal of your time , b=t you will not have to spend any more money on mine . <=div> We are scheduled t= meet fri at 430 , I leave at 5 am sat morning.<=r style="font-size:12.8000001907349px">

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