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Sent: Monday, November 30, 2015 4:21 PM
To: Melanie Spinella
Subject: agenda

1 fees, amount and to what entities when and r=sponsiblitis. 2. gagosian idea to save a minimum o= 10 mill and maybe more. 3. i can walk you through=carlyns screw up, 50 % would have made little difference and m=ybe made it worse . 4. we should have an all hands meeting wit= your family to talk about art distribution on death. . 5. pha=don, decantings (already firmly in progress) loans. (=lan) pent. (with follow up) all part of same elegant =ransaction, 6 asymmetric risk worth at least 50- 60 no matter how you=calculate. I can explain. 7 lets get the money issue out=of the way once and for all. I have my team set to start.

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=AO please note

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