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**From:** jeffrey E. <jeevacation@gmail.com>  
**Sent:** Monday, October 19, 2015 3:11 PM  
**To:** Melanie Spinella

Radical but my preferred idea. . START from total scratch. there is absolutely nothing worth keeping in your family office except for heather, nothing at all. I remember when i bought my first house in order to renovate and jack robertson said forget it. knock it down start again, I could n't believe it. but he was right. Like your tax returns that were done in triplicate. TOM RICH ALAN. =A0. tom and rich were not really useful in the end. Alan was the only smart one. you should in my opinion Start a brand new office. hire cfo. bring joe over. heather and samantha= run parallel for 6 months and close down the mess of =C2 elysium forever. leave your kids a functioning operation=professionally constructed and managed. NOT BY ME!!!

Last=nov i laid out priorities IT, being the first nothing as of today. =C2 in July I said focus on airplane as a test. to =C2 examine procedure and proficiency, so far mostly a=waste of resources time people etc. Only last week told=debra owns 49 percent of plane. no IT to speak of. =A0bens house unaccounted for. tax returns very very sloppy, . boat still argued as third home. . pilots bo=uses?, structure unknown by all. cash sitting at the same time loans outstanding.

Phaidon, looks=like close to breakeven in a few years. others totally unknown. =A0 Query, do you really want this? : I m not sure how you both want to have an investment office and have cash flow being=eaten by publishing and loans amounts outstanding increased by art. =C2 --interest rates will be going up.- . your plane will cost= 10 million to refinance - so will boat if sold next year-. art space and =egan, both needs more cash. with little return, taxes, art =urchases. Part of radical solution is to sell publishing.altogether. (are the children really interested.) . restructuring= plane from scratch. layers unnecessary. simplify crazy =tructure s bank accounts trading accounts accounts payable. credit cards. etc. The best way to wean yourself away from=me is to have someone else do the whole thing from scratch. . =ove brad to be the replacement for Richard. . he is nice but this is=not what he does. Him saying it is soooo fucked up to me, was only an echo of me saying it to you. .

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=C2 please note

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