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**From:** jeffrey E. <jeevacation@gmail.com>  
**Sent:** Tuesday, September 15, 2015 4:01 PM  
**To:** Jeffrey Epstein  
**Subject:** Fwd:

----- Forwarded message -----

From: jeffrey E. <jeevacation@gmail.com> <mailto:jeevacation@gmail.com>  
Date: Tue, Mar 3, 2015 at 5:18 AM  
Subject: Fwd:  
To: Melanie Spinella <[REDACTED]> <mailto:[REDACTED]>

lets set a time to speak today if possible . 30 minutes or so. my schedule is tight

----- Forwarded message -----

From: jeffrey E. <jeevacation@gmail.com>  
Date: Tue, Feb 24, 2015 at 2:20 PM  
Subject:  
To: Melanie Spinella <[REDACTED]> <mailto:[REDACTED]>

Leon,

Yesterday , I again spent hours upon hours of my time with your office. ,( speak to brad to get flavor) and you and i will discuss the results in gory gruesome detail on Friday. it mirrored many other weeks spent doing the things that I don;t have time to do.

=C2 In order to keep things in perspective, maybe reviewing an analogy I have used before with you, might be helpful. You and your family are a 6 billion dollar corp. with an income between 250 -500 million dollars per year. It contains a few operating biz's , a large wide array of existing investments, in various categories , a desire to enter into others. A panoply of loans, =A0 notes. purchases, wide range of all types of taxes. =C2 , planes. boats homes. . trusts ,grats. a crazy number of =A0 bank accts. ( with no oversight ) . law firms, acct firms, 800 page tax returns, foreign firms. art consultants. construction consultants bill payers, home mgmt.,vast multitude of llcs ; , including foreign, and with all that you only have =A0 a combined overhead of less than 3 million dollars. I have previously sent you the very same note =A0 that i have enclosed again below ,this time with highlights . =A0 I wrote it to you over a year ago. As my acute disability ( selective memory) seems to have been raised as one of your concerns , as a rule I try to memorialize things in writing in an attempt to lay out issues that I fear may =A0 later turn out to be a problem. ie what i would and wouldn't do , - my responsibilities. etc and those things that are not. below you will find details of things that I thought needed to be done, so that you wouldn't find yourself in the very place where you currently find yourself. however =you chose to defer many of my suggestions- see below -,until only weeks ago. ! you chose to defer the jpm acct. the art partnership on and on - into this year. and though the 60- 50 40 timber emails all carried with it a clear warning that you needed to do something re personnel if it were to stabilize,- you chose to wait. =A0

=C2 ONE YEAR AGO

Feb 17 2014 i wrote :

With regard the more pressin= issue I am uncertain of just how to proceed. I am torn, as my=very strong inclination is not to be involved at all . It is extreme=y time consuming, delicate, fraught with many pitfall many that will make =ou very upset and a major pain in the ass. I wrote you months =go that the quality of the people involved need to be upgraded. ( lu=ky for me these last issues arose way before the beginning of my inv=vement ) I am also aware however of my overarching fri=ndship obligations of ok, -given all the complexities =A0 who else can do it? problem. Your family office needs a =addy. children with good intentions are running around , sniping , n=tpicking with little direction. As a stopgap measure I am suggesting=, we put in Larry Delson to take charge Everyone would report to him. Eileen included=/span>. He would however work for me. this is not, by a long shot =A0 my first choice as I prefer only being responsible and standing b=hind my own personal work ( ie the word DONE will no=longer be transmitted to reflect status stated by others ) =A0

With no commitment on my part whatsoever, to do i=. So far as I have failed in my attempt in trying to thi=k through the problem creatively . My organizations handling of the more complex issues I b=lieve you might find very costly, very ! ( however many =tructures available some risk sharing, maybe risk caps ,etc ) but wo=ld require my teams doing the work=/span> , not yours. Ada should be only a trust, gra= administrator. not sure what role you prefer for Eileen =s you hired her initially to oversee investments. whether Rich=your controller stays or not, is not urgent. having Tom report=to a new person,- is. coordination with Suydam =A0Kathy Gregory, I would suggest limiting to one person. The increas=ng public profile needs to be taken into consideration.

TODAY

With your acquiescence , Eileen d=d not report to Delson ( he acting as a conduit directly t= me ) , she continued to provide bad info to both you ( cash flows , =tock accts, structures. sales Etc) and me. and each time =ith my many annoying calls to you made immediately afterwards that s=e was g.....y !! No one was hired to run YOUR office until two month= ago , no one was even interviewed and even now , Brad, a very nice=man, is not even full time,(crazy ) Hours upon hours of time need t= be spent training him . and his new staff. Eileen followed your in=tructions. not mine. in fact she continued to ignore mine saying =A0 " but Leon said " or " its on Leon's desk=etc " , You would become frustrated when i pointed out e=ch instance. of her obfuscation. originally you were given the clea= choice, but to save money ,you chose not to hire my team . I =as hired to do the architecture, you kept your own team. with E=leen at the head. instructions were given by me, , detailed =A0 but ignored by her. ( except in the instances where I inserted myself a=d personally had to do the weeks of grunt work ),ex. =A0 jpm morgan acct still not in use? That being said, =A0If you do the cold calculation ,starting from where you were= to where you are currently . you have made a hell of a=deal. -- negotiating down my original amount requested ,=calling upon our friendship and suggesting that the Carly= mess was partially my fault. ( though in that specific e=ample , I had never been asked to do more than merely provide you t=e name of the most highly recognized atty in the field, no= consulted,nor even asked again for my guida=ce along the way. ). I accepted the discount as your friend.=C2 ( by the way ,,suggesting now, that your Tom is now tha= last word on tax characterization, frankly is a bit much,-). however - =A0 that is all in the past.

=n order to move forward

I would ask that you realize that very =C2 unlike yours, My business is only comprised of my persona= attention and my personal time . Time that I was forced=to grossly overspend on your various issues last year. . As yo= are my very close friend I will not have you participate in a biddi=g process that I have decided i will have this year for my tim= . (hopefully a more fair way to allocate ) I would also ask =hat you keep in mind that though our deal expired months ago. (also =eeping in mind , that your understanding of the final payment terms =either reflected the emails or my memory, we finished it up your way. ) =C2 I have answered every call Brad , joslin, Ada or you,=have made . reviewed docs over and over/ until once again, I w=s forced to insert myself strongly as I thought it d=ngenuous not to. I made serious dollar and time concessions last year=very serious I am wiling to continue to accommodate some of your co=cerns , but I am, under no circumstances , none, willing=to spend my time for free. its not fair. After cleaning up Carlyn's me=s , which was a few weeks and 30 million dollars . We we=e both highly aware of the dire circumstances in which you found yourself =ast year, and in fact due predominately to its seriousness. and thos= very circumstances I

took extra care in our negotiations . (you had=claimed I had you over a barrel , ( a horrible position to be in wit= my very close friend.), unfortunately I fear that if you are not cautious= ,in the near future, another barrel will appear of your own design=C2 )

I heard you when you said you believed i had =ready been paid for the work that is now required. The art partnership ha= fully answered all your concerns and discharged all my obliga=ions and more so. . =A0( FYI Carlyn's =rt partnership that you referenced is similar in only its =A0title. ) You wi=I also recall that you required that my payments be at the end of my=work not at the beginning as everyone else's .( my work was never to =C2 include hours upon hours of training your staff). I eventually =greed, this of course should make clear that the=C2 2014 tax year that will close Oct 2015 is not covered by our p=st agreement at all. I pointed this very fact out to you when I initially =roposed a multi year agreement right out of the box. you said you pr=ferred not. As you said ,I have produced results to =ate, far in excess of even my own exalted opinion of my projections.=I have devoted a monumental amount of my limited amount of time-- wa=, way in excess of our agreement. I will be fair, I am willin= to roll in the amount still outstanding from last year if that helps =A0 .. However, As my best student , and my only one, you=are now capable of doing most, if not all, of the required wor= yourself. I can put my whiteboard away when you come to eat a=d just have fun, trade stories,. share moments ideas etc. . I=am of course always available to guide you as a friend if you choose=that route . always . It will take a great deal of your time=C2 , but you will not have to spend any more money on mine . =A0

We are =cheduled to meet fri at 430 , I leave at 5 am sat morni=g.

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=div>

please not=

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