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**From:** jeffrey E. <jeevacation@gmail.com>  
**Sent:** Wednesday, July 9, 2014 8:35 PM  
**To:** Connie Collingsworth; Larry Cohen  
**Subject:** Re:

tom mcgraw at JPM. Ray Russo , 16 person=at Paul Weiss. greg ezring , securities law . I suggest =ou call Brad Karp, and tell him you are calling at my suggestion, Br=d is the managing partner. OF course you should continue=to consult with anyone you like, I didn't mean to suggest otherw=se , however I thought to actually move things along that have stagnated f=r 5 weeks , and given our 7 week deadline to flush out issues=C2 I thought you might be further ahead talking to people that have alr=ady thought about these things.

On Wed,=Jul 9, 2014 at 4:20 PM, Connie Collingsworth <[REDACTED]> wrote:

Jeffrey,

I plan to continue to con=ult with Morgan Lewis as counsel for the foundation. You are of cour=e, free to use whoever you want as your counsel. I am interested in talking with JPM and Paul Weiss to get their perspectives and insights =rom the conversations you have had with them to date. Please provide=me with their contact information. Also, Bill said there is a memo t=at was prepared by counsel that you shared with him during your meeting in June that he expected we would have read.=C2 Larry doesn't have a copy, so it would be helpful if you cou=d send me a copy. Thanks,

Connie R. Collingsworth

General Counsel

Legal

V + [REDACTED]

C + [REDACTED]

F + [REDACTED]

E [REDACTED]

Assistant Diana Blair

V<=b>

E<=b>=A0

=A0

Bill & Melinda Gates Foundation

[www.gatesfoundation.org](http://www.gatesfoundation.org)

From: jeffrey . [mailto:jeevacation@gmail.com <mailto:jeevacation@gmail.com> ]

Sent: Tuesday, July 08, 2014 2:16 PM

To: Connie Collingsworth; Larry Cohen

Subject:

connie, while the morgan lewis people seemed nice, I think it late in the process to bring them up to speed. C2  
Bill and I made changes to lisa's chart on june 3rd.. A0 I suggest tax expert at JPM new york, securities expertise at  
Paul weiss. The woman in charge of NPT has thought through some of these issues, but again not at scale which has  
its own complications. I like you are confident that we can navigate through, A0 I'd greatly prefer to use people with  
who I can speak shorthand. . As I told Larry I'm considering using Cathy Ruemmler to be the point legal person on this  
coast. Someone will have to coordinate with the counsels of the various donors who will have many questions I'm  
sure.

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