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**From:** J <jeevacation@gmail.com>  
**Sent:** Wednesday, December 5, 2018 12:14 PM  
**To:** gc@hms.harvard.edu  
**Subject:** Re:

<https://www.nature.com/articles/s41467-018-07214-w> <<https://www.nature.com/article/s41467-018-07214-w>>

On Mon, Dec 3, 2018 at 8:13 AM Church, George <[REDACTED]> wrote:

I enjoyed the conversation too. =A0 Thanks for asking about the 27 cos. Most of these are either very=young newcos (15 in 2018) or I had minor/diluted shares. Also payback in biotech is slower than most investments. Even though= my Harvard lab is very frugal (reducing costs by 10 million-fold), and mos= our 90 employees get paid less than \$60K per year, we still have many goo= ideas that don't get implemented. Also, last week I learned that our largest and longest grant won't be =enewable for the very odd reason that we have been too successful in peer-review. A few members of Congress '=ight' be looking for examples of 'Center of Excellence' =eams that are getting money year after year. (Sounds like Harrison Be=geron). <[https://en.wikipedia.org/wiki/Harrison\\_Bergeron](https://en.wikipedia.org/wiki/Harrison_Bergeron)> The administrators are afraid that one su=cessful lab could endanger many other grants (or even their whole program)= They aren't even that sure about the Congressional concern rumor, but this is still enough to derail my lab renewal.

Thanks again.</=>

--George

From= "jeffrey E.&=uot; <jeevac=tion@gmail.com <mailto:jeevacation@gmail.com>>  
Date: Monday, December 3, 2018 at 5:01 AM  
To: George Church [REDACTED]

lots of fun yesterday , thx for coming=C2 . I was surprised to hear that with 27 cos formed =ou were stil concerned about money? . would you ikke the share=the details of the situation? to see if i can be helpful

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please no=

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