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**From:** Jabor Y. [REDACTED]  
**Sent:** Wednesday, December 9, 2015 11:36 AM  
**To:** Jeffrey Epstein  
**Subject:** Fitness Franchisee proposal  
**Attachments:** NYC Proposal.pdf

Jeffrey,

I am sending here attached our formal letter of intent for franchise development of My30Minutes personal fitness. Before sending it to the Core Club in New York, I shall highly appreciate if you can review it and give me your opinion. This is the general franchisee model we follow. However, with your experience, I shall welcome any advice or suggestion that you may have which might work better in the US.

Jabor