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To: Melanie Spinella
Subject: ulysses 2.0

I realize it is only due to a lack of understanding of the job ahead. an= not out of any sense of unwillingness to pay

- as opposed to merely hiring people to set up=a family office, someone will have to do the following- separate fr=m the art partnership which is my responsibility . there still =eeds to be a huge amount of work done for 2015,16. not to ment=on that brad at the moment is going to have train the incoming team?= your call

strategic decisions re estate and other planning , sale of phaidon=etc. . in addition setting up for the accounting for each strategy i=.:

income, estate, gift ,sales and use, transfer excise picasso, =031 calder.. review and detailed oversite of IRS SEC =AMING NYS. real estate, entity valuations (many) tax =A0filings- disclosures, follow up of grats, trusts ,defective=trusts, llcs corps , trustees , partnerships. foreign corps. =C2 100 bank account need to be rationalized, not only having brad =tep in to children investments . gift taxes, trust , loans, no=es. payables. expenses allocations . . , insurance.(life , art, =A0split dollar), cashflows, operating biz, , investments, contingent liabi=itiites.(funds , miami), commitments funds and charities , divide=d treatment -important review of transcatiions relating to BRH (=amendments) TRA sale (nuanced) , shareholder agreements,=bank loan agreements new bank relationships. . wills, construction accounting and oversite , contracts planning permits =A0etc..employee rules, regs, . checking account reconciliations, =A0credit cards. jewelry , cost basis ,(art stock etc.) =A0foundations regs , brokerage accts, . stock options,(ie en=ironmental solutions still not done !). estate tax calcualtion fired=ill, (note ,basis etc) review of boat expenses plane expenses, dep=eciation issues refunds etc. . rationalize all outside counsel= and accounting firms Paul Weiss , Mcdermit Will, Macfarl=nes. Price Waterhouse , Reich, withers bergman, Empire , akin gump,=bbd seidman, , Apollo in house counsel.

set up a=d oversee brokerage accounts at JPM DB GS and thoughfull=y trade

. new IT system from top to bottom full time =T person

new accounting system - on- line ban=ing cooridnated with reports . fire drills as per caruci =(he sounds good) and . audit system,s . review of john murp=y? joslin? dag? eva? .

in house, review ho=sehold (12million) review, filings- partnership accounting,- famili=arity with grats, trusts etc . audit system put in place. that should be t=e easy part. then strategy re:

As new facts on t=e ground develop , phaidon debra, children meeetings, involvm=nt , trustees adjusted, stock sale sale of art , apt(l=rge gain), 1031 trade in , plane depreciation, boat sale. construction , =C2 brad will oversee brokerage and investment, ?? pe?. real estate=, . publishing, grats, tra, brh (death). found=tion , museum, tax proejctions cash flow projections, cooridnation with ta= from apollo. etc

you are sitting on over 100 m of cash??!!

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=A0 please note

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