

SOF U.S. Restaurant Co-Invest Holdings, L.L.C.  
c/o Starwood Capital Group Global, L.L.C.  
591 W. Putnam Avenue  
Greenwich, Connecticut 06830

November 4, 2013

SPH Family Holdings Sub, LLC (successor-in-interest to SPH Family Holdings, LLC, successor-in-interest to SPH Enterprises, Inc. (f/k/a B. R. Guest, Inc.))  
SPH Family Holdings, LLC (successor-in-interest to Stephen P. Hanson)  
Stephen Hanson  
President & CEO  
206 Spring Street  
New York, NY 10012  
Attention: Stephen P. Hanson  
Facsimile: (212) 313-0333

SPH Family Holdings Sub, LLC (successor-in-interest to SPH Family Holdings, LLC, successor-in-interest to SPH Enterprises, Inc. (f/k/a B. R. Guest, Inc.))  
SPH Family Holdings, LLC (successor-in-interest to Stephen P. Hanson)  
Stephen Hanson  
President & CEO  
315 Park Avenue South, 13th Floor  
New York, NY 10010  
Attention: Stephen P. Hanson  
Facsimile: (212) 313-0333

Re: CFO Appointment

Dear Steve,

Reference is made to that certain Limited Liability Company Agreement of B.R. Guest Parent Holdings, LLC (the “Company”), dated as of December 30, 2008 (as amended by that certain Transfer Agreement and First Amendment to Limited Liability Agreement of BR Guest Parent Holdings, LLC, dated as of January 2, 2012, by and among SOF U.S. Restaurant Co-Invest Holdings, L.L.C. (“Starwood”), SPH Enterprises, Inc., Stephen P. Hanson, SPH Family Holdings Sub, LLC (successor-in-interest to SPH Family Holdings, LLC, successor-in-interest to SPH Enterprises, Inc. (f/k/a B. R. Guest, Inc.), “BRG Member”) and SPH Family Holdings, LLC (successor-in-interest to Stephen P. Hanson, “Hanson Member”), and as such limited liability company agreement shall have been further amended or supplemented from time to time, the “LLC Agreement”). Capitalized terms used herein but not otherwise defined herein shall have the meanings set forth in the LLC Agreement.

In accordance with Section 9.1(c) of the LLC Agreement, Starwood hereby notifies BRG Member and Hanson Member that Dan Yih is hereby hired as the interim CFO of the Company, effective immediately.

\* \* \* \*

Yours truly,

SOF U.S. Restaurant Co-Invest Holdings, L.L.C.

By:   
Name: DANIEL YIH  
Title: COO

cc:

Muchnick, Golieb & Golieb, P.C.  
Attorneys at Law  
200 Park Avenue South  
Suite 1700  
New York, NY 10003  
Attention: Howard M. Muchnick, Esq.  
Facsimile: (212) 977-5133

Debevoise & Plimpton LLP  
919 Third Avenue  
New York, New York 10022  
Attention: Andrew L. Sommer  
Facsimile: (212) 909-6836

Starwood Capital Group Global, L.L.C.  
591 W. Putnam Avenue  
Greenwich, Connecticut 06830  
Attention: Dan Yih  
Facsimile: (203) 422-7804

Rinaldi, Finkelstein & Franklin  
591 W. Putnam Avenue  
Greenwich, Connecticut 06830  
Attention: Ellis Rinaldi, Esq.  
Facsimile: (203) 422-7873

Kirkland & Ellis LLP  
601 Lexington Avenue  
New York, New York 10022  
Attention: Jonathan A. Schechter  
Facsimile: (212) 446-6460